(A Component Unit of Jefferson County School District R-1) Financial Statements

June 30, 2019

(A Component Unit of Jefferson County School District R-1)
Table of Contents
June 30, 2019

Independent Auditors' Report	1
Management's Discussion and Analysis	i
Basic Financial Statements	
Government-wide Financial Statements Statement of Net Position Statement of Activities	
Governmental Funds Balance Sheet	6
Notes to Financial Statements	8
Required Supplementary Information	
Schedule of Proportionate Share of the Net Pension Liability and Contributions Schedule of Proportionate Share of the Net OPEB Liability and Contributions Budgetary Comparison Schedule – General Fund Budgetary Comparison Schedule – Grants Fund	27 28
Notes to Required Supplementary Information	30

Independent Auditors' Report

Board of Directors Great Work Montessori School Lakewood, Colorado

We have audited the accompanying financial statements of the governmental activities and the major fund of Great Work Montessori School, component unit of Jefferson County School District R-1, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the basic financial statements of Great Work Montessori School, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Directors Great Work Montessori School Page 2

Opinions

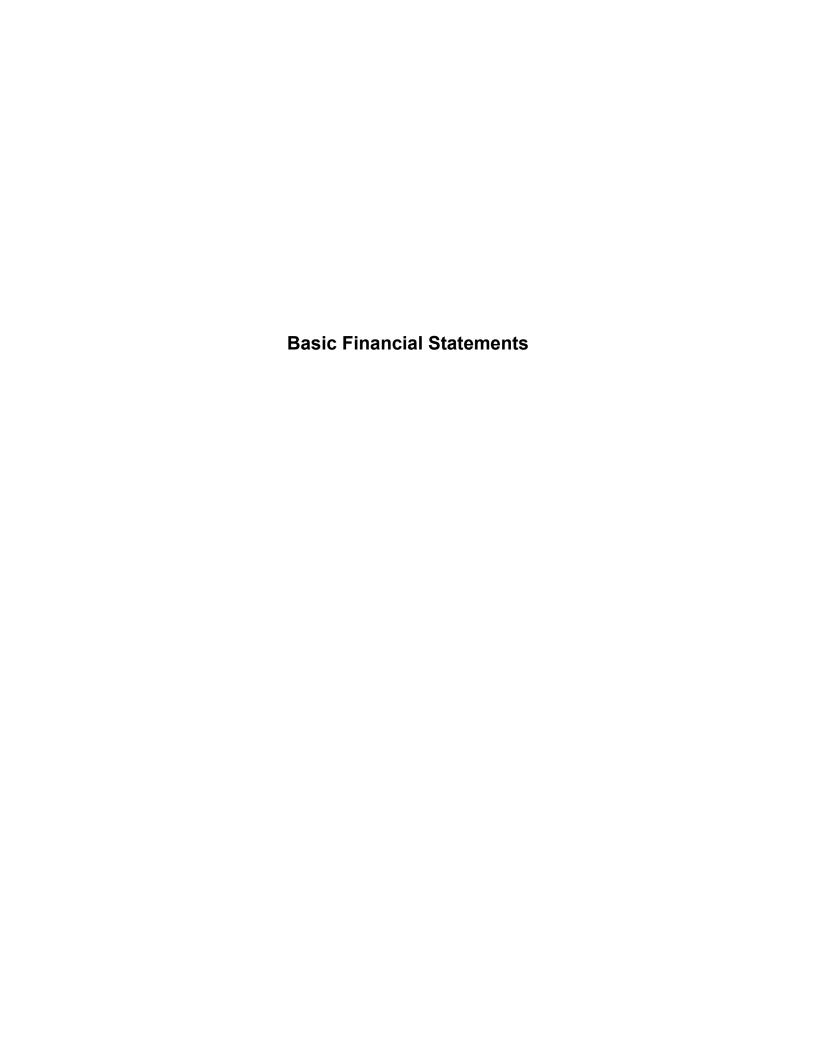
In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of Great Work Montessori School as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the required supplementary information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Greenwood Village, Colorado DATE



(A Component Unit of Jefferson County School District R-1)
Statement of Net Position
June 30, 2019

	Governmental Activities
Assets	
Cash	\$ 300
Restricted Cash	26,347
Equity in Pooled Cash and Investments	327,018
Total Assets	353,665
Deferred Outflows of Resources	
Pensions, Net of Accumulated Amortization	864,318
OPEB, Net of Accumulated Amortization	6,960_
Total Deferred Outflows of Resources	871,278
Liabilities	
Accounts Payable	2,427
Accrued Liabilities	4,701
Accrued Salaries and Benefits	21,765
Noncurrent Liabilities	,
Net Pension Liability	2,821,878
Net OPEB Liability	140,936
Total Liabilities	2,991,707
Deferred Inflows of Resources	
Pensions, Net of Accumulated Amortization	2,204,354
OPEB, Net of Accumulated Amortization	2,355
Total Deferred Inflows of Resources	2,206,709
Net Position	
Restricted for Emergencies	50,969
Unrestricted	(4,024,442)
Total Net Position	\$(3,973,473)

(A Component Unit of Jefferson County School District R-1)
Statement of Activities
For the Year Ended June 30, 2019

				Net (Expense)
Program Revenues				Revenue and
		Program	Operating	Change in Net Position
		Charges	Grants and	Governmental
Functions/Programs	Expenses	for Services	Contributions	Activities
Primary Government		101 001 11000	Contributions	710011100
Governmental Activities				
Instruction	\$ 2,751,175	\$ 696,655	\$ 212,001	\$ (1,842,519)
Supporting Services	1,542,600	-	634	(1,541,966)
Total Governmental Activities	\$4,293,775	\$ 696,655	\$ 212,635	(3,384,485)
	General Reven	ues		
	Per Pupil Reve	enue		951,697
	District Mill Le	vy		213,154
	Capital Constr	ruction		36,564
	Grants and Co	ontributions not		
	Restricted to	Specific Program	ns	30,042
	Other			4,842
	Total Genera	al Revenues		1,236,299
	Change in Net F	Position		(2,148,186)
	Net Position, B	eginning of year		(1,825,287)
	Net Position, E.	nd of year		\$ (3,973,473)

(A Component Unit of Jefferson County School District R-1)
Balance Sheet
Governmental Funds
June 30, 2019

A 4		General		nts ¹	Total		
Assets	Φ.	000	Φ		Φ.	200	
Cash Restricted Cook	\$	300	\$	-	\$	300	
Restricted Cash		26,347		-		26,347	
Equity in Pooled Cash and Investments		327,018			_	327,018	
Total Assets	\$	353,665	\$		\$_	353,665	
Liabilities and Fund Balance							
Liabilities							
Accounts Payable	\$	2,427	\$	-	\$	2,427	
Accrued Expenses		4,701		-		4,701	
Accrued Salaries and Benefits		21,765		-		21,765	
Total Liabilities		28,893		-		28,893	
Fund Balance							
Restricted for Emergencies		50,969		_		50,969	
Unrestricted, Unassigned		273,803		_		273,803	
Total Fund Balance	<u> </u>	324,772		-		324,772	
Total Liabilities and Fund Balance	\$	353,665	\$	_	\$	353,665	
	'=	,			-		
Amounts Reported for Governmental Activities in the Statement of Net Position are Different Because:							
Total Fund Balance of the Governmental Fund					\$	324,772	
Long-term liabilities and related items are not reported in gov	ernmental	funds:					
Net pension liability						(2,821,878)	
Pension-related deferred outflows of resources						864,318	
Pension-related deferred inflows of resources						(2,204,354)	
Net OPEB liability						(140,936)	
OPEB-related deferred outflows of resources						6,960	
OPEB-related deferred inflows of resources					_	(2,355)	
Total Net Position of Governmental Activities					\$_	(3,973,473)	

¹ The Grants Fund Assets, Liabilities and Fund Balance are accounted for in the Special Revenue Grants Fund on the District's financial staten

(A Component Unit of Jefferson County School District R-1)
Statement of Revenues, Expenditures and Changes in Fund Balance
Governmental Funds
For the Year Ended June 30, 2019

	General		Grants ¹		Total	
Revenues						
Local Sources	\$	1,896,390	\$	-	\$	1,896,390
State Sources		68,683		201,451		270,134
Total Revenues	_	1,965,073	_	201,451	_	2,166,524
Expenditures						
Instruction		917,063		201,451		1,118,514
Supporting Services	_	774,287	_		_	774,287
T 4 15		1 004 050		004.454		4 000 004
Total Expenditures	_	1,691,350	_	201,451	_	1,892,801
Net Change in Fund Balance		273,723		_		273,723
· ·						
Fund Balance, Beginning of year	_	51,049	_		_	51,049
Fund Balance, End of year	\$	324,772	\$	<u>-</u>	\$	324,772
Talla Dalalico, Ella oi your	Ψ=	021,172	Ψ=		Ψ=	02 1,7 7 Z

¹ The Grants Fund revenues and expenditures are accounted for in the Special Revenue Grants Fund on the District's financial statements.

(A Component Unit of Jefferson County School District R-1)
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of the Governmental Fund to the Statement of Activities
For the Year Ended June 30, 2019

Amounts Reported for Governmental Activities in the Statement of Activities are Different Because:

Net Change in Fund Balance of the Governmental Fund	\$	273,723
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
This includes the change in:		
Net pension liability		(389,396)
Pension-related deferred outflows of resources		132,625
Pension-related deferred inflows of resources		(2,082,462)
Net OPEB liability		(85,388)
OPEB-related deferred outflows of resources		3,245
OPEB-related deferred inflows of resources	_	(533)
Change in Net Position of Governmental Activities	\$_	(2,148,186)

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 1: Summary of Significant Accounting Policies

Nature of Operations

Great Work Montessori School (the School) was organized pursuant to the Colorado Charter Schools Act to form and operate a charter school within the Jefferson County School District R-1 (the District) in the State of Colorado. The School began operations in the Fall of 2017.

The accounting policies of the School conform to generally accepted accounting principles (GAAP) as applicable to governmental entities. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. Following is a summary of the School's more significant policies.

Reporting Entity

The financial reporting entity consists of the School, organizations for which the School is financially accountable, and organizations that raise and hold economic resources for the direct benefit of the School. All funds, organizations, institutions, agencies, departments and offices that are not legally separate are part of the School. Legally separate organizations for which the School is financially accountable are considered part of the reporting entity. Financial accountability exists if the School appoints a voting majority of the organization's governing board and is able to impose its will on the organization, or if the organization has the potential to provide benefits to, or impose financial burdens on, the School. Based on the application of this criteria, the School does not include additional organizations within its reporting entity.

The School is a component unit of the District. The School's charter is authorized by the District and the majority of the School's funding is provided by the District.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all activities of the School. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported in a single column.

The statement of activities demonstrates the degree to which the direct expenses of the given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to students or others who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Unrestricted revenues not properly included among program revenues are reported instead as *general revenues*.

Major individual funds are reported as separate columns in the fund financial statements.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 1: Summary of Significant Accounting Policies (Continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Available means collected within the current year or soon enough thereafter to pay liabilities of the current year, not to exceed 60 days. Intergovernmental revenues, grants, and interest associated with the current year are considered to be susceptible to accrual and so have been recognized as revenues of the current year. All other revenues are considered to be measurable and available only when cash is received by the School. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

When both restricted and unrestricted resources are available for a specific use, it is the School's policy to use restricted resources first, and the unrestricted resources as they are needed.

The School reports the following major governmental fund:

General Fund - This fund is the general operating fund of the School. It is currently used to account for all financial activities of the School.

Grants Fund – This fund is the accounts for federal, state and private sector restricted grant programs. The District records this activity in its Special Revenue Grants Fund as pass-through grants.

Assets, Liabilities and Net Position/Fund Balance

Receivables - All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

Accrued Salaries and Benefits - Salaries and retirement benefits of certain contractually employed personnel are paid over a twelve-month period from August to July, but are earned during a school year of approximately nine to ten months. The salaries and benefits earned, but unpaid, are reported as a liability of the General Fund.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 1: Summary of Significant Accounting Policies (Continued)

Assets, Liabilities and Net Position/Fund Balance (Continued)

Pensions - The School participates in the School Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position, and additions to and deductions from the SDTF's fiduciary net position have been determined using the economic resources measurement focus and the accrual basis of accounting, the same basis of accounting used by the SDTF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Employer contributions are recognized when the compensation is payable to the employees.

Postemployment Benefits Other Than Pensions (OPEB) - The School participates in the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer postemployment healthcare plan administered by the Public Employees' Retirement Association of Colorado (PERA). The net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, OPEB expense, information about the fiduciary net position, and additions to and deductions from the HCTF's fiduciary net position have been determined using the economic resources measurement focus and the accrual basis of accounting, the same basis of accounting used by the HCTF. For this purpose, the HCTF recognizes benefit payments when due and payable in accordance with the benefit terms. Employer contributions are recognized when the compensation is payable to the employees.

Net Position/Fund Balance - In the government-wide and fund financial statements, net position and fund balance are restricted when constraints placed on the use of resources are externally imposed. The Board of Directors is authorized to establish a fund balance commitment through passage of a resolution, and may assign fund balances to a specific purpose through an informal action.

The School has not established a formal policy for its use of restricted and unrestricted fund balances. However, if both restricted and unrestricted fund balances are available for a specific purpose, the School uses restricted fund balances first, followed by committed, assigned and unassigned balances.

Risk Management

The School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; injuries to employees; and natural disasters. The School carries commercial insurance for these risks of loss.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 1: Summary of Significant Accounting Policies (Continued)

Subsequent Events

We have evaluated subsequent events through DATE, the date the financial statements were available to be issued.

Note 2: Cash and Investments

Deposits

The Colorado Public Deposit Protection Act (PDPA) requires all local government entities to deposit cash in eligible public depositories. Eligibility is determined by State regulations. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. The PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all uninsured public deposits as a group. The market value of the collateral must be at least equal to 102% of the uninsured deposits.

At June 30, 2019, the School did not have any deposits subject to custodial credit risk.

Pooled Cash with the District

Cash deposits are pooled with the District cash and investments which were held by several banking institutions. Pooled investments represent investments in local government investment pools or in money market funds. At June 30, 2019, the School's balance in equity in unrestricted pooled cash of the District totaled \$353,365 for the general fund. The balance of the School's cash is petty cash.

Investments

The School is required to comply with State statutes which specify investment instruments meeting defined rating, maturity and concentration risk criteria in which local governments may invest, which include the following. State statutes do not address custodial risk.

- Obligations of the United States and certain U.S. Agency securities
- Certain international agency securities
- General obligation and revenue bonds of U.S. local government entities
- Bankers' acceptances of certain banks
- Commercial paper
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts
- Local government investment pools

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 2: Cash and Investments (Continued)

Investments (Continued)

Interest Rate Risk - State statutes generally limit investments to an original maturity of five years unless the governing board authorizes the investment for a period in excess of five years.

Credit Risk - State statutes limit certain investments to those with specified ratings from nationally recognized statistical rating organizations, depending on the type of investment.

The School had no investments at June 30, 2019.

Note 3: Defined Benefit Pension Plan

General Information

Plan Description - The School contributes to the School Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by (PERA). All employees of the School participate in the SDTF. Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available financial report (CAFR) that includes information on the SDTF that may be obtained at www.copera.org/investments/pera-financial-reports.

Benefits Provided - The SDTF provides retirement, disability, and survivor benefits to plan participants or their beneficiaries. Retirement benefits are determined by the amount of service credit earned or purchased, highest average salary, the benefit structure under which the member retires, the benefit option selected at retirement, and age at retirement. The lifetime retirement benefit is the greater of the a) highest average salary over three years multiplied by 2.5% and then multiplied by years of service credit, or b) the value of the participant's contribution account plus an equal match on eligible amounts as of the retirement date, annualized into a monthly amount based on life expectancy and other actuarial factors. In no case can the benefit amount exceed the highest average salary, or the amount allowed by applicable federal regulations.

Retirees may elect to withdraw their contributions upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan

General Information

As of December 31, 2018, retirees who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments (COLAs) in certain years, referred to as annual increases in the C.R.S. Pursuant to SB 18-200, there are no annual increases (AI) for 2018 and 2019 for all benefit recipients. Thereafter, retirees under the PERA benefit structure who began eligible employment before January 1, 2007 and all benefit recipients of the DPS benefit structure will receive an annual increase, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 1.5% or the average consumer price index for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the SDTF. The automatic adjustment provision may raise or lower the aforementioned AI for a given year by up to one-quarter of 1 percent based on the parameters specified C.R.S. § 24-51-413.

Disability benefits are available for eligible plan participants once they reach five years of earned service credit and are determined to meet the definition of a disability. The disability benefit amount is based on the lifetime retirement benefit formula described previously, considering a minimum of twenty years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure in place under which service credit was obtained, and the qualified survivor who will receive the benefits.

Contributions - The School, eligible employees and the State are required to contribute to the SDTF at a rate set by Colorado statute. These contribution requirements are established under C.R.S. § 24-51-401, et seq. and § 24-51-413. The contribution rate for eligible employees is 8% of covered salaries during the period of July 1, 2018 through June 30, 2019. The School's contribution rate for calendar years 2019 and 2018 was 20.15% of covered salaries, respectively. However, a portion of the School's contribution (1.02% of covered salaries) is allocated to the Health Care Trust Fund (See Note 4).

Employer contributions are recognized by the SDTF in the period in which the compensation becomes payable to the member and the School is statutorily committed to pay the contributions to the SDTF. The School's contributions to the SDTF for the year ended June 30, 2019, were \$190,055 equal to the required contributions.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan 14

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred</u> Inflows of Resources Related to Pensions

At June 30, 2019, the School reported a net pension liability of \$2,821,878, representing its proportionate share of the net pension liability that reflected a reduction for support from the State as a nonemployer contributing entity. The amount recognized by the School as its proportionate share of the net pension liability, the related support from the State as a nonemployer contributing entity, and the total portion of the net pension liability that was associated the School were as follows:

School's proportionate share of net pension liability	\$ 3,207,730
The State's proportionate share of net pension liability as a	 (385,853)
Proportionate share of the net pension liability	\$ 2,821,877

The net pension liability was measured at December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017. Standard update procedures were used to roll forward the total pension liability to December 31, 2018.

The School's proportion of the net pension liability was based on the School's contributions to the SDTF for the calendar year ended December 31, 2018, relative to the contributions of all participating employers. At December 31, 2018, the School's proportion was 0.0159364599%, which was an increase of 0.0084140439% from its proportion measured at December 31, 2017.

The Colorado General Assembly passed significant pension reform through Senate Bill (SB) 18-200: Concerning Modifications to the Public Employees' Retirement Association Hybrid Defined Benefit Plan Necessary to Eliminate with a High Probability the Unfunded Liability of the Plan Within the Next Thirty Years. The bill was signed into law by Governor Hickenlooper on June 4, 2018. A brief description of some of the major changes to plan provisions required by SB 18-200 for the SDTF are listed below. A full copy of the bill can be found online at www.leg.colorado.gov.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

- Increases employer contribution rates for the SDTF by 0.25 percent on July 1, 2019.
- Increases employee contribution rates for the SDTF by a total of 2 percent (to be phased in over a period of 3 years starting on July 1, 2019).
- As specified in C.R.S. § 24-51-413, the State is required to contribute \$225 million each
 year to PERA starting on July 1, 2018. A portion of the direct distribution payment is
 allocated to the SDTF based on the proportionate amount of annual payroll of the SDTF
 to the total annual payroll of the SDTF, State Division Trust Fund, Judicial Division Trust
 Fund, and Denver Public Schools Division Trust Fund. A portion of the direct distribution
 allocated to the SDTF is considered a nonemployer contribution for financial reporting
 purposes.
- Modifies the retirement benefits, including temporarily suspending and reducing the annual increase for all current and future retirees, increases the highest average salary for employees with less than five years of service credit on December 31, 2019 and raises the retirement age for new employees.
- Member contributions, employer contributions, the direct distribution from the State, and the annual increases will be adjusted based on certain statutory parameters beginning July 1, 2020, and then each year thereafter, to help keep PERA on path to full funding in 30 years.

During the year ended June 30, 2019, the direct distribution for the SDTF was \$126,505,000.

For the year ended June 30, 2019, the School recognized pension expense of \$2,341,215 which includes \$1,982 of support from the state as a nonemployer contributing entity. At June 30, 2019, the School reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
Differences between expected and actual experience	\$	95,721	\$	-		
Changes of assumptions and other inputs		526,716		1,754,904		
Net difference between projected and actual						
earnings on plan investments		153,810		-		
Changes in proportion		879		449,450		
Contributions subsequent to the measurement date	_	87,192	_			
Total	\$_	864,318	\$_	2,204,354		

(A Component Unit of Jefferson County School District R-1)
Notes to Financial Statements
June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

School contributions subsequent to the measurement date of \$87,192 will be recognized as a reduction of the net pension liability in the subsequent fiscal year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Year Ended June 30,

2019 2020 2021 2022	\$ -	(291,395) (737,290) (482,681) 84,138
Total	\$	(1,427,228)

Actuarial Assumptions - The actuarial valuation as of December 31, 2017, determined the total pension liability using the following actuarial assumptions and other inputs.

Price inflation	2.4%
Real wage growth	1.1%
Wage inflation	3.5%
Salary increases, including wage inflation	3.5% - 9.7%
Long-term investment rate of return, net of plan	
investment expenses, including price inflation	7.25%
Discount rate ¹	4.78%
Future post-employment benefit increases:	
Hired prior to 1/1/2007	0% through 2019
	and 1.5% compounded annually thereafter
Hired after 12/31/2006	ad hoc

¹The discount rate reflected in the roll-forward calculation of the total pension liability to the measurement date was 7.25%.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Healthy, post-retirement mortality assumptions were based on the RP-2014 White Collar Healthy Annuitant Mortality Table, with certain adjustments, adjusted as follows:

- *Males*: Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- Females: Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The actuarial assumptions used in the December 31, 2016, valuations were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, as well as, the October 28, 2016, actuarial assumptions workshop and were adopted by the PERA Board during the November 18, 2016, Board meeting. The significant changes affecting the plan included decreasing the investment rate of return assumption from 7.5% per year, compounded annually, net of investment expenses, to 7.25%, and updating mortality assumptions based on RP-2014 mortality tables.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA's Board on October 28, 2016.

Several factors were considered in evaluating the long-term rate of return assumption for the SDTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

As of the most recent adoption of the long-term expected rate of return by the PERA Board, the target asset allocation and best estimates of geometric real rates of return for each major asset class, as follows:

		30 Year Expected
	Target	Geometric Real
Asset Class	Allocation	Rate of Return
U.S. Equity - Large Cap	21.20%	4.30%
U.S. Equity - Small Cap	7.42%	4.80%
Non U.S. Equity - Developed	18.55%	5.20%
Non U.S. Equity - Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income - Developed	1.84%	0.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	0.20%
Total	100.00%	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25%.

Discount Rate - The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50%.
- Employee contributions were assumed to be made at the member contribution rates in effect for each year, including the scheduled increases in SB 18-200. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.

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(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law for each year, including the scheduled increase in SB 18-200. Employer contributions also include the current and estimated future AED and SAED, until the actuarial value funding ratio reaches 103%, at which point, the AED and SAED will each drop 0.50% every year until they are zero. Additionally, estimated employer contributions included reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- As specified in law, the State will provide an annual direct distribution of \$225 million (actual dollars), commencing July 1, 2018, that is proportioned between the State, School, Judicial, and DPS Division Trust Funds based upon the covered payroll of each Division. The annual direct distribution ceases when all Division Trust Funds are fully funded.
- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR
 amounts cannot be used to pay benefits until transferred to either the retirement benefits
 reserve or the survivor benefits reserve, as appropriate. AIR transfers to the fiduciary net
 position and the subsequent AIR benefit payments were estimated and included in the
 projections.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the projection test indicates the SDTF's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount determination does not use the municipal bond rate, and therefore, the discount rate is 7.25 percent.

As of the prior measurement date, the long-term expected rate of return on plan investments of 7.25 percent and the municipal bond index rate of 3.43 percent were used in the discount rate determination resulting in a discount rate of 4.78 percent, 2.47 percent lower compared to the current measurement date.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 3: Defined Benefit Pension Plan (Continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Continued)

Sensitivity of the School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate - The following presents the School's proportionate share of the net pension liability calculated using the discount rate of 7.25%, as well as what the School's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate, as follows:

		1%		Current		1%
	Decrease Discount Rate (6.25%) (7.25%)				Increase (8.25%)	
Proportionate share of the net pension liability	\$_	3,587,535	\$	2,821,878	\$_	2,179,362

Pension Plan Fiduciary Net Position - Detailed information about the SDTF's fiduciary net position is available in PERA's separately issued financial report, which may be obtained at www.copera.org/investments/pera-financial-reports.

Note 4: Postemployment Healthcare Benefits

General Information

Plan Description - All employees of the School are eligible to receive postemployment benefits other than pensions (OPEB) through the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer defined benefit postemployment healthcare plan administered by the Public Employees' Retirement Association of Colorado (PERA). Title 24, Article 51, Part 12 of the Colorado Revised Statutes (CRS) assigns the authority to establish and amend plan provisions to the State Legislature. PERA issues a publicly available financial report that includes information on the HCTF. That report may be obtained at www.copera.org/investments/pera-financial-reports.

Benefits Provided - The HCTF provides a healthcare premium subsidy to eligible benefit recipients and retirees who choose to enroll. Eligibility to enroll is voluntary and includes benefit recipients, their eligible dependents and surviving spouses, among others. Eligible benefit recipients may enroll in the HCTF upon retirement, upon the occurrence of certain life events, or on an annual basis during an open enrollment period. The health care premium subsidy is based on the benefit structure under which the member retires and the member's years of service credit.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 4: Postemployment Healthcare Benefits (Continued)

General Information (Continued)

The maximum service-based premium subsidy is \$230 per month for benefit recipients who are under 65 years of age and who are not entitled to Medicare, and \$115 per month for benefit recipients who are over 65 years of age or who are under 65 years of age and entitled to Medicare. An additional subsidy is provided if the benefit recipient has not participated in Social Security and is not otherwise eligible for Medicare Part A. The maximum subsidy is based on 20 or more years of service. The subsidy is reduced for each year of service less than 20 years. The benefit recipient pays the remaining portion of the premium not covered by the subsidy.

Contributions - As established by Title 24, Article 51, Section 208 of the CRS, 1.02% of the School's contributions to the School Division Trust Fund (SDTF) (see Note 3) is apportioned to the HCTF. No employee contributions are required. These contribution requirements are established and may be amended by the State Legislature. The School's apportionment to the HCTF for the year ended June 30, 2019, was \$10,133, equal to the required amount.

<u>OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred</u> Inflows of Resources Related to OPEB

At June 30, 2019, the School reported a net OPEB liability of \$140,936, representing its proportionate share of the net OPEB liability of the HCTF. The net OPEB liability was measured at December 31, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2017. Standard update procedures were used to roll forward the total OPEB liability to December 31, 2018.

The School's proportion of the net OPEB liability was based on the School's contributions to the HCTF for the calendar year ended December 31, 2018, relative to the contributions of all participating employers. At December 31, 2018, the School's proportion was 0.0103588136%, which was an increase of 0.0060846098% from its proportion measured at December 31, 2017.

For the year ended June 30, 2019, the School recognized OPEB expense of \$82,676. At June 30, 2019, the School reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

(A Component Unit of Jefferson County School District R-1)
Notes to Financial Statements
June 30, 2019

Note 4: Postemployment Healthcare Benefits (Continued)

<u>OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)</u>

	Def Outf Res	Deferred Inflows of Resources			
Differences between expected and actual experience	\$	512	\$	215	
Changes of assumptions and other inputs		989		-	
Net difference between projected and actual					
earnings on plan investments		810		-	
Changes in proportion		-		2,140	
Contributions subsequent to the measurement date		4,649			
Total	\$	6,960	\$	2,355	

School contributions subsequent to the measurement date of \$4,649 will be recognized as a reduction of the net OPEB liability in the subsequent fiscal year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized as OPEB expense as follows:

Year Ended June 30,	
2020	
2021	\$ (164)
2022	(164)
2023	(164)
2024	399
Thereafter	126
	(77)
Total	
	\$ <u>(44)</u>

Actuarial Assumptions - The actuarial valuation as of December 31, 2017, determined the total OPEB liability using the following actuarial assumptions and other inputs, applied to all periods included in the measurement.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 4: Postemployment Healthcare Benefits (Continued)

<u>OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB</u> (Continued)

Price inflation	2.4%
Real wage growth	1.1%
Wage inflation	3.5%
Salary increases, including wage inflation	3.5%
Long-term investment rate of return, net of plan	
investment expenses, including price inflation	7.25%
Discount rate	7.25%
Health care cost trend rates:	
Service-based premium subsidy	0.0%
Medicare plans	5.0%
Medicare Part A premiums:	
3.25% for 2018, gradually rising to 5.00% in 2025	

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table. The mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates. Healthy, post-retirement mortality assumptions were based on the RP-2014 White Collar Healthy Annuitant Mortality Table, with

certain adjustments. For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

Health care cost trend rates are based on published annual health care inflation surveys in conjunction with actual plan experience, building block models and heuristics developed by actuaries and administrators, and other projected trends.

The actuarial assumptions used in the December 31, 2017 valuation were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, and were adopted by PERA's governing board on November 18, 2016. In addition, certain actuarial assumptions pertaining to per capita health care costs and the related trends are analyzed by PERA's actuary as needed.

The long-term expected rate of return on the HCTF investments was determined using a lognormal distribution analysis in which best estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 4: Postemployment Healthcare Benefits (Continued)

<u>OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)</u>

The most recent analysis of the long-term expected rate of return was adopted by PERA's governing board on November 18, 2016 and included the target allocation and best estimates of geometric real rates of return for each major asset class, as presented previously (see Note 3).

Discount Rate - The discount rate used to measure the total OPEB liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that employer contributions will be made at the current contribution rate. Based on this assumption, the HCTF's fiduciary net position was projected to be available to make all projected future OPEB payments to current active and inactive employees. Therefore, the long-term expected rate of return on HCTF investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate - The following presents the School's proportionate share of the net OPEB liability calculated using the discount rate of 7.25%, as well as the School's proportionate share of the net OPEB liability if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate, as follows:

	1%		Current		1%
	Decrease Discount Rate (6.25%) (7.25%)			Increase (8.25%)	
Proportionate share					
of the net OPEB liability	\$ 157,695	\$	140,936	\$_	126,609

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates - The following presents the School's proportionate share of the net OPEB liability calculated using the current healthcare cost trend rates, ranging from 3% to 5%, as well as the School's proportionate share of the net OPEB liability if it were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current rates, as follows:

	 1% Decrease				1% Increase
Proportionate share			_		
of the net OPEB liability	\$ 130,919	\$	140,936	\$_	139,084

(A Component Unit of Jefferson County School District R-1)

Notes to Financial Statements

June 30, 2019

Note 4: Postemployment Healthcare Benefits (Continued)

<u>OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB</u> (Continued)

OPEB Plan Fiduciary Net Position - Detailed information about the HCTF's fiduciary net position is available in PERA's separately issued financial report, which may be obtained at www.copera.org/investments/pera-financial-reports.

Note 5: Commitments and Contingencies

TABOR Amendment

In November 1992, Colorado voters passed the TABOR Amendment to the State Constitution which limits state and local government taxing powers and imposes spending limitations. The Amendment is subject to interpretation, but management believes the School is in substantial compliance with the Amendment. In accordance with the Amendment, the School has established an emergency reserve representing 3% of qualifying expenditures. At June 30, 2019, the emergency reserve was reported as restricted fund balance in the General Fund, in the amount of \$50,969.

Claims and Judgments

The School participates in a number of federal and state programs that are fully or partially funded by revenues received from other governmental entities. Expenditures financed by these revenues are subject to audit by the appropriate government. If expenditures are disallowed due to noncompliance with program regulations, the School may be required to reimburse the other government. At June 30, 2019, significant amounts of related expenditures have not been audited but management believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on the overall financial position of the School.

Operating Lease

On August 15, 2018, the School entered into a one-year lease agreement to lease a building for use as an educational facility. The agreement requires monthly base rental of number of enrolled students multiplied by Per Pupil Rent. The total rent expense recognized under the lease agreement in the accompanying financial statements was \$221,152 for 2019. Effective July 24, 2019, the School renewed the lease agreement for an additional year.



(A Component Unit of Jefferson County School District R-1)
Required Supplementary Information
Schedule of Proportionate Share of the Net Pension Liability and Contributions
Public Employees' Retirement Association of Colorado School Division Trust Fund
June 30, 2019

		12/31/18		12/31/17
Proportionate Share of the Net		_		
Pension Liability School's Proportion of the				
Net Pension Liability		0.015936460%		0.001616520%
School's Proportionate Share of the Net Pension Liability	\$	2,821,878	\$	2,432,482
Not I cholon Elability	Ψ	2,021,070	Ψ	2, 102, 102
School's Covered-Employee Payroll	\$	853,910	\$	348,978
School's Proportionate Share of the Net Pension Liability as a Percentage of Covered-Employee Payroll		330%		697%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		57%		44%
		6/30/19		6/30/19
School Contributions Statutorily Required Contribution	\$	190,055	\$	65,137
Contributions in Relation to the Statutorily Required Contribution	<u>-</u>	(190,055)	_	(65,137)
Contribution Deficiency (Excess)	\$		\$_	
School's Covered-Employee Payroll	\$	853,910	\$	348,978
Contributions as a Percentage of Covered-Employee Payroll		22.26%		18.67%

This schedule is presented to show information for 10 years. Until information for the full 10-year period is available, information will be presented for the years it is available.

(A Component Unit of Jefferson County School District R-1)
Required Supplementary Information
Schedule of Proportionate Share of the Net OPEB Liability and Contributions
Public Employees' Retirement Association of Colorado Health Care Trust Fund
June 30, 2019

	12/31/18			12/31/17		
Proportionate Share of the Net OPEB Liability				_		
School's Proportion of the						
Net OPEB Liability	C	0.0103588136%		0.0042742039%		
School's Proportionate Share of the						
Net OPEB Liability	\$	140,936	\$	55,455		
School's Covered Payroll	\$	853,910	\$	348,978		
School's Proportionate Share of the						
Net OPEB Liability as a Percentage of Covered Payroll		17%		16%		
Plan Fiduciary Net Position as a						
Percentage of the Total OPEB Liability		0%		0%		
		06/30/19		06/30/18		
School Contributions Statutorily Required Contribution	\$	10,133	\$	5,060		
Contributions in Relation to the						
Statutorily Required Contribution	_	(10,133)	-	(5,060)		
Contribution Deficiency (Excess)	\$_		\$_			
School's Covered Payroll	\$	853,910	\$	348,978		
Contributions as a Percentage of Covered Payroll		1.19%		1.45%		

This schedule is presented to show information for 10 years. Until information for the full 10-year period is available, information will be presented for the years it is available.

(A Component Unit of Jefferson County School District R-1)
Budgetary Comparison Schedule
General Fund
For the Year Ended June 30, 2019

	Original Budget		Final Budget		Actual		Variance Positive (Negative)
Revenues			<u> </u>				
Local Sources							
Per Pupil Revenue	\$ 941,471	\$	952,020	\$	951,697	\$	(323)
District Mill Levy	169,428		213,154		213,154		-
Tuition	776,150		621,500		656,524		35,024
Student Fees	33,450		40,030		40,131		101
Donations and Contributions	-		30,042		30,042		-
Other	-		4,842		4,842		-
State Sources							
Capital Construction	14,251		31,337		36,564		5,227
Grants	 17,759	_	9,202	. –	32,119	_	22,917
Total Revenues	 1,952,509	<u> </u>	1,902,127		1,965,073		62,946
Expenditures							
Salaries	949,335		984,807		937,005		47,802
Benefits	317,981		295,000		278,793		16,207
Purchased Services	471,562		309,088		417,044		(107,956)
Supplies and Materials	74,306		192,788		56,673		136,115
Property	-		-		-		-
Other	 4,460	_	2,500		1,835	_	665
Total Expenditures	 1,817,644	. <u>-</u>	1,784,183		1,691,350		92,833
Net Change in Fund Balance	134,865		117,944		273,723		155,779
Fund Balance, Beginning of year	 -	_	-		51,049	_	51,049
Fund Balance, End of year	\$ 134,865	\$_	117,944	\$_	324,772	\$_	206,828

(A Component Unit of Jefferson County School District R-1)
Budgetary Comparison Schedule
Grants Fund
For the Year Ended June 30, 2019

		Original Budget		Final Budget		Actual	(Variance Positive (Negative)
Revenues								
State Sources								
Grants	\$	201,470	\$_	180,288	\$_	201,451	\$_	21,163
Total Revenues		201,470	_	180,288		201,451		21,163
Expenditures								
Purchased Services		55,024		53,551		53,315		236
Supplies and Materials		78,676		61,574		61,224		350
Property	_	67,770		65,163	_	86,912		(21,749)
Total Expenditures		201,470	_	180,288		201,451		(21,163)
Net Change in Fund Balance		-		-		-		-
Fund Balance, Beginning of year		-	_	-	_			
Fund Balance, End of year	\$	_	\$_		\$_		\$	

(A Component Unit of Jefferson County School District R-1)

Notes to Required Supplementary Information

June 30, 2019

Note 1: Schedule of Proportionate Share of the Net Pension Liability and Contributions

The Public Employees' Retirement Association of Colorado (PERA) School Division Trust Fund's net pension liability and associated amounts are measured annually at December 31, based on an actuarial valuation as of the previous December 31. The School's contributions and related ratios represent cash contributions and any related accruals that coincide with the School's fiscal year ending on June 30.

Changes in Assumptions and Other Inputs

For the year ended June 30, 2019, the total pension liability was determined by an actuarial valuation as of December 31, 2017. The following revised economic and demographic assumptions were effective as of December 31, 2017.

- Investment rate of return assumption of 7.25% per year, compounded annually. This assumption did not change from the prior year.
- Price inflation assumption of 2.4% per year. This assumption did not change from the prior year.
- Real rate of investment return assumption decreased from 4.85% per year, net of investment expenses, to 4.78%. The rate reflected in the roll-forward calculation of the collective total pension liability to the measurement date increased from 4.78% to 7.25%.
- Wage inflation assumption of 3.5% per year. This assumption did not change from the prior year.
- Healthy and disabled mortality assumptions are based on the RP-2014 Mortality Tables.

Note 2: Stewardship, Compliance and Accountability

Budgetary Information

Budgets are required by State statutes for all funds and are adopted on a basis consistent with generally accepted accounting principles.

The School adheres to the following procedures to establish the budgetary information reflected in the financial statements.

- Management submits to the Board of Directors a proposed budget for the fiscal year commencing the following July 1. The budget includes proposed expenditures and the means of financing them.
- Prior to June 30, the budget is adopted by the Board of Directors.
- Expenditures may not legally exceed appropriations at the fund level. Revisions that alter the total expenditures of any fund must be approved by the Board of Directors.
- All appropriations lapse at fiscal year-end.